



TRAINING PLAN 2023

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INTERNATIONAL DEVELOPMENT
MANAGEMENT TRAINING

BANKING & FINANCIAL REGULATION

CODE	PROGRAMME TITLE	WEEK	SESSION 1	SESSION 2	SESSION 3
BFR01	Strategic Investment Management	2	09 - 20 Jan	01 - 12 May	04 - 15 Sep
BFR02	Anti-Money Laundering & Financial Crime	2	06 - 17 Feb	05 - 16 Jun	02 - 13 Oct
BFR03	Behavioural Finance	2	06 - 17 Mar	10 - 21 Jul	06 - 17 Nov
BFR04	Banking & Financial Intermediation	2	03 - 14 Apr	07 - 18 Aug	04 - 15 Dec
BFR05	Private Banking & Wealth Management	2	16 - 27 Jan	08 - 19 May	18 - 29 Sep
BFR06	The Complete Course on IPO	2	13 - 24 Feb	12 - 23 Jun	16 - 27 Oct
BFR07	Artificial Intelligence in Banking	2	13 - 24 Mar	17 - 28 Jul	13 - 24 Nov
BFR08	Governance Arms of Risk Management	2	17 - 28 Apr	14 - 25 Aug	04 - 15 Dec
BFR09	Strategic Management & Best Practices in Banking	2	09 - 20 Jan	01 - 12 May	04 - 15 Sep
BFR10	Global Banking, Money Markets, FOREX, and Swaps	2	06 - 17 Feb	05 - 16 Jun	02 - 13 Oct
BFR11	Anti-Money Laundering (AML) Compliance Masterclass	2	06 - 17 Mar	10 - 21 Jul	06 - 17 Nov
BFR12	Advanced Bank Risk Analysis	2	03 - 14 Apr	07 - 18 Aug	04 - 15 Dec
BFR13	Embracing Digital Banking Innovations & Transformation	2	16 - 27 Jan	08 - 19 May	18 - 29 Sep
BFR14	The Global Standard in Credit Analysis	2	13 - 24 Feb	12 - 23 Jun	16 - 27 Oct
BFR15	Anti-Corruption and Anti-Bribery	2	13 - 24 Mar	17 - 28 Jul	13 - 24 Nov
BFR16	Understanding the Emerging Blockchain Business Model	2	17 - 28 Apr	14 - 25 Aug	04 - 15 Dec
BFR17	Sustainable Banking	2	09 - 20 Jan	01 - 12 May	04 - 15 Sep
BFR18	Blockchain and other Emerging Technologies	2	06 - 17 Feb	05 - 16 Jun	02 - 13 Oct
BFR19	Payments, Digital Currencies and Cashless Economies	2	06 - 17 Mar	10 - 21 Jul	06 - 17 Nov
BFR20	Law and Practice in International Banking and Commercial Payments	2	16 - 27 Jan	08 - 19 May	18 - 29 Sep
BFR21	Fintech and Blockchain Masterclass	2	13 - 24 Feb	12 - 23 Jun	16 - 27 Oct
BFR22	Central Bank Digital Currency (CBDC) Masterclass	2	13 - 24 Mar	17 - 28 Jul	13 - 24 Nov

CONTRACTS, PPP & PROCUREMENT

CODE	PROGRAMME TITLE	WEEK	SESSION 1	SESSION 2	SESSION 3
CPP01	PPP Strategies, Methods and Project Structuring	2	09 - 20 Jan	01 - 12 May	04 - 15 Sep
CPP02	Strategic Cost and Value Management in Procurement	2	06 - 17 Feb	05 - 16 Jun	02 - 13 Oct
CPP03	Strategic Sourcing: The Optimum Approach to Buying	2	06 - 17 Mar	10 - 21 Jul	06 - 17 Nov
CPP04	Contract Risk Management & Compliance	2	03 - 14 Apr	07 - 18 Aug	04 - 15 Dec
CPP05	Managing Tenders, Specifications & Contracts	2	16 - 27 Jan	08 - 19 May	18 - 29 Sep
CPP06	Negotiating and Managing PPP Contracts	2	13 - 24 Feb	12 - 23 Jun	16 - 27 Oct
CPP07	Managing the Procurement Process	2	13 - 24 Mar	17 - 28 Jul	13 - 24 Nov
CPP08	Mastering Contracts Management	2	17 - 28 Apr	14 - 25 Aug	04 - 15 Dec
CPP09	Advanced Tendering Procedures & Bid Evaluation	2	09 - 20 Jan	01 - 12 May	04 - 15 Sep
CPP10	Project Finance Agreements and Contracts	2	06 - 17 Feb	05 - 16 Jun	02 - 13 Oct
CPP11	Contract Management for Infrastructure	2	06 - 17 Mar	10 - 21 Jul	06 - 17 Nov
CPP12	Effective Purchasing, Tendering & Supplier Selection	2	03 - 14 Apr	07 - 18 Aug	04 - 15 Dec
CPP13	Effective Purchasing and Contract Negotiation Strategies	2	16 - 27 Jan	08 - 19 May	18 - 29 Sep
CPP14	Contract & Project Risk Management & Compliance	2	13 - 24 Feb	12 - 23 Jun	16 - 27 Oct
CPP15	Procurement Management of Equipment and Works for World Bank Aided Projects	2	13 - 24 Mar	17 - 28 Jul	13 - 24 Nov
CPP16	Effective Contractor Management in Maintenance & Technical Projects	2	17 - 28 Apr	14 - 25 Aug	04 - 15 Dec
CPP17	Negotiating, Drafting & Understanding Contracts	2	09 - 20 Jan	01 - 12 May	04 - 15 Sep
CPP18	Upstream Petroleum Contracts, Accounting & Auditing Policies and Procedures	2	06 - 17 Feb	05 - 16 Jun	02 - 13 Oct
CPP19	Writing Effective Legal Documents and Commercial Contracts	2	06 - 17 Mar	10 - 21 Jul	06 - 17 Nov
CPP20	Contract Management from Principles to Action	2	03 - 14 Apr	07 - 18 Aug	04 - 15 Dec
CPP21	Applying your Public-Private Partnership Skills	2	16 - 27 Jan	08 - 19 May	18 - 29 Sep
CPP22	Power Purchase Agreement from Commercial & Legal Perspective	2	13 - 24 Feb	12 - 23 Jun	16 - 27 Oct
CPP23	Global Procurement & Supply Chain Management for the Oil & Gas Industry	2	13 - 24 Mar	17 - 28 Jul	13 - 24 Nov
CPP24	Mastering the Art of Strategic Procurement	2	17 - 28 Apr	14 - 25 Aug	04 - 15 Dec
CPP25	The Contracts & Project Management	2	09 - 20 Jan	01 - 12 May	04 - 15 Sep
CPP26	Managing Vendor Qualification, Performance & Contract Compliance	2	06 - 17 Feb	05 - 16 Jun	02 - 13 Oct
CPP27	Managing & Negotiating with Consultants & Contractors	2	03 - 14 Apr	07 - 18 Aug	04 - 15 Dec
CPP28	Procurement and Supply Chain Management Best Practices	2	16 - 27 Jan	08 - 19 May	18 - 29 Sep
CPP29	Best Practices in Claims Management	2	09 - 20 Jan	01 - 12 May	04 - 15 Sep
CPP30	The Role of Regulator in a Deregulated Downstream Petroleum Sector	2	06 - 17 Feb	05 - 16 Jun	02 - 13 Oct
CPP31	International Trade Law	2	06 - 17 Mar	10 - 21 Jul	06 - 17 Nov

CPP32	Commercial and Business Contracts	2	03 - 14 Apr	07 - 18 Aug	04 - 15 Dec
CPP33	Claims Management and Dispute Avoidance	2	16 - 27 Jan	08 - 19 May	18 - 29 Sep
CPP34	Maintenance Contracting & Outsourcing	2	13 - 24 Feb	12 - 23 Jun	16 - 27 Oct
CPP35	Dispute Management & Avoidance in the Energy Sector	2	13 - 24 Mar	17 - 28 Jul	13 - 24 Nov
CPP36	Public Contract Dispute Resolution	2	17 - 28 Apr	14 - 25 Aug	04 - 15 Dec
CPP37	Understanding Energy Contracts	2	09 - 20 Jan	01 - 12 May	04 - 15 Sep
CPP38	Effective Project Contracting	2	06 - 17 Feb	05 - 16 Jun	02 - 13 Oct
CPP39	Field Unitisation and Equity Redetermination	2	06 - 17 Mar	10 - 21 Jul	06 - 17 Nov
CPP40	International Litigation and Arbitration	2	03 - 14 Apr	07 - 18 Aug	04 - 15 Dec
CPP41	Managing and Supervising Projects , Consultants and Contractors	2	16 - 27 Jan	08 - 19 May	18 - 29 Sep
CPP42	Regulations and Control in Corporate Governance	2	13 - 24 Feb	12 - 23 Jun	16 - 27 Oct
CPP43	The Fundamentals of Private, Public Prioritization	2	13 - 24 Mar	17 - 28 Jul	13 - 24 Nov
CPP44	Pre - Contract Risk Assessment in the Oil & Gas Industry	2	17 - 28 Apr	14 - 25 Aug	04 - 15 Dec
CPP45	Local Content Management in the Oil and Gas Industry	2	09 - 20 Jan	01 - 12 May	04 - 15 Sep
CPP46	Upstream Petroleum Contracts	2	06 - 17 Feb	05 - 16 Jun	02 - 13 Oct
CPP47	Claim and Disputes under FIDIC Contracts	2	06 - 17 Mar	10 - 21 Jul	06 - 17 Nov
CPP48	Developing Strategic Partnerships, Joint Ventures and Consortia	2	03 - 14 Apr	07 - 18 Aug	04 - 15 Dec

DATA MANAGEMENT & INFORMATION TECHNOLOGY

CODE	PROGRAMME TITLE	WEEK	SESSION 1	SESSION 2	SESSION 3
DIT01	Advanced Data Analysis Techniques	2	09 - 20 Jan	01 - 12 May	04 - 15 Sep
DIT02	Big Data Analytics for Supply Chain Optimisation	2	06 - 17 Feb	05 - 16 Jun	02 - 13 Oct
DIT03	Enterprise Content Management	2	06 - 17 Mar	10 - 21 Jul	06 - 17 Nov
DIT04	Info-Graphics: Data Analysis and Reporting Techniques	2	03 - 14 Apr	07 - 18 Aug	04 - 15 Dec
DIT05	Business Performance Management - Control Frameworks and Dashboards	2	16 - 27 Jan	08 - 19 May	18 - 29 Sep
DIT06	Data Management, Security and Warehousing	2	13 - 24 Feb	12 - 23 Jun	16 - 27 Oct
DIT07	Advanced Data Management for Oil and Gas Professionals	2	13 - 24 Mar	17 - 28 Jul	13 - 24 Nov
DIT08	Implementation of Modern Record Management through SharePoint and Office 365	2	17 - 28 Apr	14 - 25 Aug	04 - 15 Dec
DIT09	Data Management Professional	2	09 - 20 Jan	01 - 12 May	04 - 15 Sep
DIT10	Data Collection Techniques	2	06 - 17 Feb	05 - 16 Jun	02 - 13 Oct
DIT11	Data Analytics for Managerial Decision Making	2	06 - 17 Mar	10 - 21 Jul	06 - 17 Nov
DIT12	IT Demand Management in the Modern Environment	2	03 - 14 Apr	07 - 18 Aug	04 - 15 Dec
DIT13	Cyber Security for Industrial Control Systems	2	16 - 27 Jan	08 - 19 May	18 - 29 Sep

DIT14	Cloud Management & IT Security	2	13 - 24 Feb	12 - 23 Jun	16 - 27 Oct
DIT15	Information Security Management	2	13 - 24 Mar	17 - 28 Jul	13 - 24 Nov
DIT16	Data Management, Manipulation & Analysis using Excel®	2	17 - 28 Apr	14 - 25 Aug	04 - 15 Dec
DIT17	IT Strategy & Architecture Principles and Practices	2	09 - 20 Jan	01 - 12 May	04 - 15 Sep
DIT18	Data Science & Big Data Analytics	2	06 - 17 Feb	05 - 16 Jun	02 - 13 Oct
DIT19	Blockchain for Financial & Banking Professionals	2	06 - 17 Mar	10 - 21 Jul	06 - 17 Nov
DIT20	IT Project Management	2	03 - 14 Apr	07 - 18 Aug	04 - 15 Dec
DIT21	Cyber Security for Private & Public Sectors	2	16 - 27 Jan	08 - 19 May	18 - 29 Sep
DIT22	Electronic Archiving & Records Management	2	13 - 24 Feb	12 - 23 Jun	16 - 27 Oct
DIT23	E-Government (Policy, Strategy & Implementation)	2	13 - 24 Mar	17 - 28 Jul	13 - 24 Nov
DIT24	Business Continuity & Disaster Recovery Architecture	2	17 - 28 Apr	14 - 25 Aug	04 - 15 Dec
DIT25	Data Privacy: Protecting the Data in the Connected World	2	09 - 20 Jan	01 - 12 May	04 - 15 Sep
DIT26	Cyber Security, Information Governance, Legal Risk Management and Compliance with ISO Records Management Controls	2	06 - 17 Feb	05 - 16 Jun	02 - 13 Oct
DIT27	SAP/PM Business Processes in Plant Maintenance	2	06 - 17 Mar	10 - 21 Jul	06 - 17 Nov

FINANCE, ACCOUNTING & AUDITING

CODE	PROGRAMME TITLE	WEEK	SESSION 1	SESSION 2	SESSION 3
FAA01	Budget Preparation, Allocation and Cost Control	2	09 - 20 Jan	01 - 12 May	04 - 15 Sep
FAA02	Financial Analysis, Modelling & Forecasting	2	06 - 17 Feb	05 - 16 Jun	02 - 13 Oct
FAA03	SAP FICO (Financial Accounting & Controlling)	2	06 - 17 Mar	10 - 21 Jul	06 - 17 Nov
FAA04	Financial Accounting & Reporting	2	03 - 14 Apr	07 - 18 Aug	04 - 15 Dec
FAA05	Budgeting, Forecasting and the Planning Process	2	16 - 27 Jan	08 - 19 May	18 - 29 Sep
FAA06	Financial Strategy & Accounting Skills	2	13 - 24 Feb	12 - 23 Jun	16 - 27 Oct
FAA07	Corporate Financial Planning, Budgeting & Control	2	13 - 24 Mar	17 - 28 Jul	13 - 24 Nov
FAA08	Financial Excellence Programme	2	17 - 28 Apr	14 - 25 Aug	04 - 15 Dec
FAA09	MTDS Analytical Toolkit & Data Preparation	2	06 - 17 Feb	05 - 16 Jun	02 - 13 Oct
FAA10	Annual Borrowing Plan Framework & Design of Domestic Debt Issuance Calendar	2	16 - 27 Jan	08 - 19 May	18 - 29 Sep
FAA11	Business Financial & Accounting Skills	2	09 - 20 Jan	01 - 12 May	04 - 15 Sep
FAA12	Accounts Payable: From Accounting to Management	2	06 - 17 Feb	05 - 16 Jun	02 - 13 Oct
FAA13	Managing Financial Crisis & Supporting Decision Making	2	06 - 17 Mar	10 - 21 Jul	06 - 17 Nov
FAA14	Finance & Accounting for Office Administrators & Secretaries	2	03 - 14 Apr	07 - 18 Aug	04 - 15 Dec
FAA15	Behavioural Finance & Budget Preparation Skills	2	16 - 27 Jan	08 - 19 May	18 - 29 Sep
FAA16	Treasury and Risk Management	2	13 - 24 Mar	17 - 28 Jul	13 - 24 Nov
FAA17	Financial Management for Non-Financial Professionals	2	17 - 28 Apr	14 - 25 Aug	04 - 15 Dec

FAA18	The Effective Finance Professional	2	09 - 20 Jan	01 - 12 May	04 - 15 Sep
FAA19	Financial Risk, Root Cause Analysis & Problem Solving	2	06 - 17 Feb	05 - 16 Jun	02 - 13 Oct
FAA20	Financial Analysis, Planning & Controlling Budgets	2	06 - 17 Mar	10 - 21 Jul	06 - 17 Nov
FAA21	Setting & Controlling Budgets	2	03 - 14 Apr	07 - 18 Aug	04 - 15 Dec
FAA22	Effective Presentation Skills for Finance Professionals	2	16 - 27 Jan	08 - 19 May	18 - 29 Sep
FAA23	Understanding Finance to Influence Strategic Decisions	2	13 - 24 Feb	12 - 23 Jun	16 - 27 Oct
FAA24	Advanced Finance Programme	2	13 - 24 Mar	17 - 28 Jul	13 - 24 Nov
FAA25	Advanced Cash Flow & Working Capital Management	2	17 - 28 Apr	14 - 25 Aug	04 - 15 Dec
FAA26	Advanced Budgeting & Cost Management	2	09 - 20 Jan	01 - 12 May	04 - 15 Sep
FAA27	Accounting for Non-Accountants	2	06 - 17 Feb	05 - 16 Jun	02 - 13 Oct
FAA28	Budgeting, Planning & Management Reporting	2	06 - 17 Mar	10 - 21 Jul	06 - 17 Nov
FAA29	Debt Sustainability Analysis (DSA)	2	03 - 14 Apr	07 - 18 Aug	04 - 15 Dec
FAA30	Managing Corporate & Islamic Finance and Corporate Governance	2	16 - 27 Jan	08 - 19 May	18 - 29 Sep
FAA31	Advanced Financial Modelling & Petroleum Project Economics	2	13 - 24 Feb	12 - 23 Jun	16 - 27 Oct
FAA32	Fundamentals of Finance & Accounting	2	13 - 24 Mar	17 - 28 Jul	13 - 24 Nov
FAA33	Public Sector Accounting and Budgeting	2	17 - 28 Apr	14 - 25 Aug	04 - 15 Dec
FAA34	International Trade and Commodity Finance	2	09 - 20 Jan	01 - 12 May	04 - 15 Sep
FAA35	Advanced Energy Finance Analytics	2	06 - 17 Feb	05 - 16 Jun	02 - 13 Oct
FAA36	Advanced Financial Statements Analysis	2	06 - 17 Mar	10 - 21 Jul	06 - 17 Nov
FAA37	Managing Fraud in the Digitised World	2	03 - 14 Apr	07 - 18 Aug	04 - 15 Dec
FAA38	Performance Auditing & Financial Change in Public Sector	2	16 - 27 Jan	08 - 19 May	18 - 29 Sep
FAA39	Risk Management: Internal Control & Fraud Prevention	2	13 - 24 Feb	12 - 23 Jun	16 - 27 Oct
FAA40	Debt Management Performance Assessment	2	13 - 24 Mar	17 - 28 Jul	13 - 24 Nov
FAA41	Medium Debt Strategy	2	17 - 28 Apr	14 - 25 Aug	04 - 15 Dec
FAA42	Financial Development & Financial Inclusion (FDI)	2	09 - 20 Jan	01 - 12 May	04 - 15 Sep
FAA43	Public Sector Financial Management	2	06 - 17 Feb	05 - 16 Jun	02 - 13 Oct
FAA44	Managing the Internal Audit Function	2	06 - 17 Mar	10 - 21 Jul	06 - 17 Nov
FAA45	Tax Policy and Administration: Theory and Practice (TPAT)	2	03 - 14 Apr	07 - 18 Aug	04 - 15 Dec
FAA46	Advanced Financial Management for Donor Funded Projects	2	16 - 27 Jan	08 - 19 May	18 - 29 Sep
FAA47	Audit & Control of Public Finances	2	13 - 24 Feb	12 - 23 Jun	16 - 27 Oct
FAA48	Revenue Collection Management for Public Utilities	2	13 - 24 Mar	17 - 28 Jul	13 - 24 Nov
FAA49	Financial Governance of Regulatory Authorities	2	17 - 28 Apr	14 - 25 Aug	04 - 15 Dec
FAA50	Public Financial Management Legal Framework (LFPFM)	2	09 - 20 Jan	01 - 12 May	04 - 15 Sep
FAA51	Budget Analysis & Implementation	2	06 - 17 Feb	05 - 16 Jun	02 - 13 Oct
FAA52	SME Corporate Credit Analysis	2	06 - 17 Mar	10 - 21 Jul	06 - 17 Nov
FAA53	Financial Programming and Policies	2	03 - 14 Apr	07 - 18 Aug	04 - 15 Dec
FAA54	Fiscal Deficit & Public Debt Management	2	16 - 27 Jan	08 - 19 May	18 - 29 Sep

FAA55	Innovations in Public Expenditure Management Institutions	2	13 - 24 Feb	12 - 23 Jun	16 - 27 Oct
FAA56	Value for Money Auditing for Projects	2	09 - 20 Jan	01 - 12 May	04 - 15 Sep
FAA57	Managing Internal Audit Function	2	13 - 24 Feb	19 - 30 Jun	16 - 27 Oct
FAA58	International Public Sector Accounting Standards (IPSAS)	2	09 - 20 Jan	01 - 12 May	04 - 15 Sep
FAA59	Financial Crime and Intelligence Analysis	2	06 - 17 Feb	05 - 16 Jun	02 - 13 Oct
FAA60	Accounting for Investment and Managerial Decision Making	2	06 - 17 Mar	10 - 21 Jul	06 - 17 Nov
FAA61	Budgeting For Performance Management	2	03 - 14 Apr	07 - 18 Aug	04 - 15 Dec
FAA62	Financial Analysis, Modelling and Budgeting Masterclass	2	16 - 27 Jan	08 - 19 May	18 - 29 Sep
FAA63	Integrated Financial Management Information System (IFMIS)	2	13 - 24 Feb	12 - 23 Jun	16 - 27 Oct

ADMINISTRATION & SECRETARIAL PROGRAMMES

CODE	PROGRAMME TITLE	WEEK	SESSION 1	SESSION 2	SESSION 3
ASP01	Exceptional Performance for Secretaries & PAs	2	09 - 20 Jan	01 - 12 May	04 - 15 Sep
ASP02	Advanced Office Management & Effective Administration Skills	2	06 - 17 Feb	05 - 16 Jun	02 - 13 Oct
ASP03	Essential Management Skills for Administrators	2	06 - 17 Mar	10 - 21 Jul	06 - 17 Nov
ASP04	Administrative Operations and Coordination	2	03 - 14 Apr	07 - 18 Aug	04 - 15 Dec
ASP05	The Senior Secretary Development Programme	2	16 - 27 Jan	08 - 19 May	18 - 29 Sep
ASP06	Information & Documentation Compliance	2	13 - 24 Feb	12 - 23 Jun	16 - 27 Oct
ASP07	Developing Core Skills for Administrators & Secretaries	2	13 - 24 Mar	17 - 28 Jul	13 - 24 Nov
ASP08	Administrative Excellence for Secretaries and Administrators	2	17 - 28 Apr	14 - 25 Aug	04 - 15 Dec
ASP09	Professional Skills for Administrators & Secretaries	2	09 - 20 Jan	01 - 12 May	04 - 15 Sep
ASP10	Office Management Specialist	2	06 - 17 Feb	05 - 16 Jun	02 - 13 Oct
ASP11	Administration and Office Management Professional	2	06 - 17 Mar	10 - 21 Jul	06 - 17 Nov
ASP12	Document Control and Records Management	2	03 - 14 Apr	07 - 18 Aug	04 - 15 Dec
ASP13	Finance & Accounting for Office Administrators & Secretaries	2	16 - 27 Jan	08 - 19 May	18 - 29 Sep
ASP14	Leadership for Administrative Professionals	2	13 - 24 Feb	12 - 23 Jun	16 - 27 Oct
ASP15	Masterclass for Executive Secretaries & PAs	2	13 - 24 Mar	17 - 28 Jul	13 - 24 Nov
ASP16	Achieving Administrative Excellence	2	17 - 28 Apr	14 - 25 Aug	04 - 15 Dec
ASP17	Board Corporate Secretarial Practice	2	09 - 20 Jan	01 - 12 May	04 - 15 Sep
ASP18	Diplomatic & Protocol Knowledge for Secretaries	2	06 - 17 Feb	05 - 16 Jun	02 - 13 Oct
ASP19	Information Technology for Secretaries & PAs	2	06 - 17 Mar	10 - 21 Jul	06 - 17 Nov
ASP20	Office Management and 360° Leadership for Secretaries & PAs	2	03 - 14 Apr	07 - 18 Aug	04 - 15 Dec
ASP21	Competence Development Masterclass for Secretaries & Administrators	2	16 - 27 Jan	08 - 19 May	18 - 29 Sep

ASP22	Communication & Planning Skills for Administrative Professionals	2	13 - 24 Feb	12 - 23 Jun	16 - 27 Oct
ASP23	Modern Office Management Skills for Secretaries & PAs	2	13 - 24 Mar	17 - 28 Jul	13 - 24 Nov
ASP24	Event & Conference Management for Secretaries: Principles & Best Practices	2	17 - 28 Apr	14 - 25 Aug	04 - 15 Dec
ASP25	Organising and Behavioural Skills for Administrative Professionals / Executive Secretaries / PAs	2	09 - 20 Jan	01 - 12 May	04 - 15 Sep
ASP26	E-Library Management Techniques	2	06 - 17 Feb	05 - 16 Jun	02 - 13 Oct
ASP27	Documents and Records Management Compliance	2	06 - 17 Mar	10 - 21 Jul	06 - 17 Nov
ASP28	The Office Professional and Records Management Masterclass	2	03 - 14 Apr	07 - 18 Aug	04 - 15 Dec
ASP29	Implementation of Modern Record Management through SharePoint and Office 365	2	16 - 27 Jan	08 - 19 May	18 - 29 Sep

MANAGEMENT & LEADERSHIP

CODE	PROGRAMME TITLE	WEEK	SESSION 1	SESSION 2	SESSION 3
MLS01	Leadership Sessions for Senior and High-Potential Managers	2	09 - 20 Jan	01 - 12 May	04 - 15 Sep
MLS02	Critical Thinking & Problem Solving for Public Service Leaders	2	06 - 17 Feb	05 - 16 Jun	02 - 13 Oct
MLS03	Authentic Leadership & Business Fundamentals	2	06 - 17 Mar	10 - 21 Jul	06 - 17 Nov
MLS04	Operational Excellence: Managing Performance	2	03 - 14 Apr	07 - 18 Aug	04 - 15 Dec
MLS05	Advanced Leadership Programme	2	16 - 27 Jan	08 - 19 May	18 - 29 Sep
MLS06	Mastering People Management & Team Leadership	2	13 - 24 Feb	12 - 23 Jun	16 - 27 Oct
MLS07	Advanced Management & Leadership Programme	2	13 - 24 Mar	17 - 28 Jul	13 - 24 Nov
MLS08	Developing Leadership Presence and Power	2	17 - 28 Apr	14 - 25 Aug	04 - 15 Dec
MLS09	Leading High Performing Team	2	09 - 20 Jan	01 - 12 May	04 - 15 Sep
MLS10	Maximising Your Leadership Effectiveness	2	06 - 17 Feb	05 - 16 Jun	02 - 13 Oct
MLS11	The Leadership of Inclusion	2	06 - 17 Mar	10 - 21 Jul	06 - 17 Nov
MLS12	Leadership Skills for the 4th Industrial Revolution	2	03 - 14 Apr	07 - 18 Aug	04 - 15 Dec
MLS13	Evidence Based Management & Leadership	2	16 - 27 Jan	08 - 19 May	18 - 29 Sep
MLS14	Data Analytics for Managerial Decision Making	2	13 - 24 Feb	12 - 23 Jun	16 - 27 Oct
MLS15	Smart Leadership: Achieving Strategy through Leadership & Innovation	2	13 - 24 Mar	17 - 28 Jul	13 - 24 Nov
MLS16	Leadership for Emerging Women Leaders	2	17 - 28 Apr	14 - 25 Aug	04 - 15 Dec
MLS17	Quality Performance Leadership	2	09 - 20 Jan	01 - 12 May	04 - 15 Sep
MLS18	Leadership Development for Engineer Specialisation	2	06 - 17 Feb	05 - 16 Jun	02 - 13 Oct
MLS19	Performance Measurements, Continuous Improvement & Benchmarking	2	06 - 17 Mar	10 - 21 Jul	06 - 17 Nov
MLS20	Leadership, Supervision and Organisational Development	2	03 - 14 Apr	07 - 18 Aug	04 - 15 Dec
MLS21	Leadership and Management Skills for 21st Century	2	16 - 27 Jan	08 - 19 May	18 - 29 Sep
MLS22	Management & Leadership Development Programme	2	13 - 24 Feb	12 - 23 Jun	16 - 27 Oct
MLS23	Evaluating Collaborative Development Opportunities	2	13 - 24 Mar	17 - 28 Jul	13 - 24 Nov

MLS24	Lean Performance & People Capacity Development	2	17 - 28 Apr	14 - 25 Aug	04 - 15 Dec
MLS25	Career Development & Succession Planning	2	09 - 20 Jan	01 - 12 May	04 - 15 Sep
MLS26	Communication and Relationship Management	2	06 - 17 Feb	05 - 16 Jun	02 - 13 Oct
MLS27	Corporate Governance: Principles, Policies & Best Practices	2	06 - 17 Mar	10 - 21 Jul	06 - 17 Nov
MLS28	Advanced High-Performance Leadership	2	03 - 14 Apr	07 - 18 Aug	04 - 15 Dec
MLS29	Improving Organisational Performance through Sustainable Leadership	2	16 - 27 Jan	08 - 19 May	18 - 29 Sep
MLS30	Leadership Traits for The Post-COVID World	2	13 - 24 Feb	12 - 23 Jun	16 - 27 Oct
MLS31	Achieve Peak Performance with Personal Energy Management	2	13 - 24 Mar	17 - 28 Jul	13 - 24 Nov
MLS32	The 360° Leader: Emotional Intelligence in Leadership Pinnacle	2	17 - 28 Apr	14 - 25 Aug	04 - 15 Dec
MLS33	Leadership: Managing Team to Achieve Change	2	09 - 20 Jan	01 - 12 May	04 - 15 Sep
MLS34	Business Process Analysis & Modelling	2	06 - 17 Feb	05 - 16 Jun	02 - 13 Oct
MLS35	Simplification of Work Processes and Procedures	2	06 - 17 Mar	10 - 21 Jul	06 - 17 Nov
MLS36	Business Process Redesign and Re-Engineering	2	03 - 14 Apr	07 - 18 Aug	04 - 15 Dec
MLS37	Business Improvement & Quality Techniques	2	16 - 27 Jan	08 - 19 May	18 - 29 Sep
MLS38	Business System Analysis	2	13 - 24 Feb	12 - 23 Jun	16 - 27 Oct
MLS39	Management & Leadership Skills for Engineers and Science Based Professionals	2	13 - 24 Mar	17 - 28 Jul	13 - 24 Nov

STRATEGY & STRATEGIC PLANNING

CODE	PROGRAMME TITLE	WEEK	SESSION 1	SESSION 2	SESSION 3
SSP01	Strategic Planning Using the Balanced Scorecard	2	09 - 20 Jan	01 - 12 May	04 - 15 Sep
SSP02	Strategic Organisational Development	2	06 - 17 Feb	05 - 16 Jun	02 - 13 Oct
SSP03	Creative Strategic Planning & Leadership	2	06 - 17 Mar	10 - 21 Jul	06 - 17 Nov
SSP04	Strategic Investment Management	2	03 - 14 Apr	07 - 18 Aug	04 - 15 Dec
SSP05	Strategy & Strategic Planning	2	16 - 27 Jan	08 - 19 May	18 - 29 Sep
SSP06	Developing Strategic Partnerships, Joint Ventures & Consortia	2	13 - 24 Feb	12 - 23 Jun	16 - 27 Oct
SSP07	Strategic Thinking, Analysis & Business Planning	2	13 - 24 Mar	17 - 28 Jul	13 - 24 Nov
SSP08	Leading for Strategic Success	2	17 - 28 Apr	14 - 25 Aug	04 - 15 Dec
SSP09	Strategic Awareness & Business Acumen	2	09 - 20 Jan	01 - 12 May	04 - 15 Sep
SSP10	Due Diligence: Appraisal & Management of Potential Investors and Partners	2	06 - 17 Feb	05 - 16 Jun	02 - 13 Oct
SSP11	Advanced Strategic Management Programme	2	06 - 17 Mar	10 - 21 Jul	06 - 17 Nov
SSP12	Sustainable Business Strategy	2	03 - 14 Apr	07 - 18 Aug	04 - 15 Dec
SSP13	Strategic Planning and Goal Setting	2	16 - 27 Jan	08 - 19 May	18 - 29 Sep
SSP14	Design Planning & Problem Diagnostic Strategy	2	13 - 24 Feb	12 - 23 Jun	16 - 27 Oct
SSP15	Strategic Talent Management in the Oil & Gas Industry	2	13 - 24 Mar	17 - 28 Jul	13 - 24 Nov

SSP16	Strategy, Risks, Negotiation & Leadership	2	17 - 28 Apr	14 - 25 Aug	04 - 15 Dec
SSP17	Strategic Corporate Governance	2	09 - 20 Jan	01 - 12 May	04 - 15 Sep
SSP18	Strategic Planning, Management Control & Effective Budgeting	2	06 - 17 Feb	05 - 16 Jun	02 - 13 Oct
SSP19	Strategic Performance Management Using and Executive Dashboard	2	06 - 17 Mar	10 - 21 Jul	06 - 17 Nov
SSP20	Business Strategy Management	2	03 - 14 Apr	07 - 18 Aug	04 - 15 Dec
SSP21	Strategic Enterprise Analysis & Consulting Skills	2	16 - 27 Jan	08 - 19 May	18 - 29 Sep
SSP22	Strategy Excellence: from Strategic Vision to Tactical Execution	2	13 - 24 Feb	12 - 23 Jun	16 - 27 Oct
SSP23	Strategic Decision - Making Models for Managers	2	13 - 24 Mar	17 - 28 Jul	13 - 24 Nov
SSP24	Strategic Planning Professional: Strategic Planning, Development & Implementation	2	17 - 28 Apr	14 - 25 Aug	04 - 15 Dec
SSP25	Strategic Management in the Public Sector	2	09 - 20 Jan	01 - 12 May	04 - 15 Sep
SSP26	Managing Strategic Alliances and Partnerships	2	06 - 17 Feb	05 - 16 Jun	02 - 13 Oct
SSP27	Advanced Negotiation Skills & Deal Making Strategies	2	06 - 17 Mar	10 - 21 Jul	06 - 17 Nov
SSP28	Audit Sampling: From Engagement Planning to Execution	2	03 - 14 Apr	07 - 18 Aug	04 - 15 Dec
SSP29	Risk Reporting & Monitoring	2	16 - 27 Jan	08 - 19 May	18 - 29 Sep
SSP30	Strategic Community Relations	2	13 - 24 Feb	12 - 23 Jun	16 - 27 Oct

PUBLIC RELATIONS & MEDIA

CODE	PROGRAMME TITLE	WEEK	SESSION 1	SESSION 2	SESSION 3
PRM01	Government Communication & Public Relations	2	09 - 20 Jan	01 - 12 May	04 - 15 Sep
PRM02	Strategic Media Planning	2	06 - 17 Feb	05 - 16 Jun	02 - 13 Oct
PRM03	Strategic Event Management	2	06 - 17 Mar	10 - 21 Jul	06 - 17 Nov
PRM04	Effective Government Relations for the Oil & Gas Sector	2	03 - 14 Apr	07 - 18 Aug	04 - 15 Dec
PRM05	Public Relations in the Oil and Gas Industry	2	16 - 27 Jan	08 - 19 May	18 - 29 Sep
PRM06	Mastering Sales & Marketing in the Age of New Social Media	2	13 - 24 Feb	12 - 23 Jun	16 - 27 Oct
PRM07	Advanced Social Media Training	2	13 - 24 Mar	17 - 28 Jul	13 - 24 Nov
PRM08	Planning and Managing PR Campaigns	2	17 - 28 Apr	14 - 25 Aug	04 - 15 Dec
PRM09	Protocol & Event Management	2	09 - 20 Jan	01 - 12 May	04 - 15 Sep
PRM10	Public Relations & Corporate Communications	2	06 - 17 Feb	05 - 16 Jun	02 - 13 Oct
PRM11	Mastering Business Etiquette & Protocol	2	06 - 17 Mar	10 - 21 Jul	06 - 17 Nov
PRM12	Events & Conferences Management	2	03 - 14 Apr	07 - 18 Aug	04 - 15 Dec
PRM13	Public Relations Professional	2	16 - 27 Jan	08 - 19 May	18 - 29 Sep
PRM14	Communication Strategies for Senior Leadership	2	13 - 24 Feb	12 - 23 Jun	16 - 27 Oct
PRM15	Developing Communication Competencies with Stakeholders	2	13 - 24 Mar	17 - 28 Jul	13 - 24 Nov
PRM16	Modern Public Relations Programme	2	17 - 28 Apr	14 - 25 Aug	04 - 15 Dec

PRM17	Design & Implementation of PR Communication Plan	2	09 - 20 Jan	01 - 12 May	04 - 15 Sep
PRM18	Mastering Corporate Communications	2	06 - 17 Feb	05 - 16 Jun	02 - 13 Oct
PRM19	Facilitating Change through Effective Communications	2	06 - 17 Mar	10 - 21 Jul	06 - 17 Nov
PRM20	Corporate Communications Redefined	2	03 - 14 Apr	07 - 18 Aug	04 - 15 Dec
PRM21	Strategic Internal Communication Skills	2	16 - 27 Jan	08 - 19 May	18 - 29 Sep
PRM22	The Art of Advanced Communication	2	13 - 24 Feb	12 - 23 Jun	16 - 27 Oct
PRM23	Incident & Crisis Response Communication Skills	2	13 - 24 Mar	17 - 28 Jul	13 - 24 Nov
PRM24	Advanced Public Speaking and Presentation Skills	2	17 - 28 Apr	14 - 25 Aug	04 - 15 Dec
PRM25	Advanced Communication and Presentation Skills	2	09 - 20 Jan	01 - 12 May	04 - 15 Sep
PRM26	Facilitating Change through Effective Communications	2	06 - 17 Feb	05 - 16 Jun	02 - 13 Oct
PRM27	Strategic Internal Communication Skills	2	06 - 17 Mar	10 - 21 Jul	06 - 17 Nov
PRM28	Strategic Communication: Thinking, Planning and Execution	2	03 - 14 Apr	07 - 18 Aug	04 - 15 Dec

SALE & MARKETING

CODE	PROGRAMME TITLE	WEEK	SESSION 1	SESSION 2	SESSION 3
SMA01	Developing & Implementing Strategic Marketing Plans	2	09 - 20 Jan	01 - 12 May	04 - 15 Sep
SMA02	Corporate Identity & Brand Management	2	06 - 17 Feb	05 - 16 Jun	02 - 13 Oct
SMA03	Beyond Customer Service	2	06 - 17 Mar	10 - 21 Jul	06 - 17 Nov
SMA04	Achieving Excellence in Customer Service	2	03 - 14 Apr	07 - 18 Aug	04 - 15 Dec
SMA05	Customer Service for the Public Sector	2	16 - 27 Jan	08 - 19 May	18 - 29 Sep
SMA06	Customer Profiling Techniques & Procedures	2	13 - 24 Feb	12 - 23 Jun	16 - 27 Oct
SMA07	Customer Focused Management	2	13 - 24 Mar	17 - 28 Jul	13 - 24 Nov
SMA08	Measuring and Managing Customer Satisfaction	2	17 - 28 Apr	14 - 25 Aug	04 - 15 Dec
SMA09	Customer - Focused Selling Strategies	2	09 - 20 Jan	01 - 12 May	04 - 15 Sep
SMA10	Client Management Strategies for Retention & Growth	2	06 - 17 Feb	05 - 16 Jun	02 - 13 Oct
SMA11	Customer Management Specialist	2	06 - 17 Mar	10 - 21 Jul	06 - 17 Nov
SMA12	Managing Service Quality and Customer Satisfaction	2	03 - 14 Apr	07 - 18 Aug	04 - 15 Dec
SMA13	Customer Service Excellence	2	16 - 27 Jan	08 - 19 May	18 - 29 Sep
SMA14	Customer-Centric Selling Master Class	2	13 - 24 Feb	12 - 23 Jun	16 - 27 Oct
SMA15	Creating a Marketing Plan for Business-to-Business	2	13 - 24 Mar	17 - 28 Jul	13 - 24 Nov
SMA16	Sales and Operation Planning (S&OP)	2	17 - 28 Apr	14 - 25 Aug	04 - 15 Dec
SMA17	Innovating Products: Invent, Justify and Market	2	09 - 20 Jan	01 - 12 May	04 - 15 Sep
SMA18	Product Management for Business to Business (B2B) Companies	2	06 - 17 Feb	05 - 16 Jun	02 - 13 Oct
SMA19	Customer Services & Retention Management	2	06 - 17 Mar	10 - 21 Jul	06 - 17 Nov

HUMAN RESSOURCES MANAGEMENT

CODE	PROGRAMME TITLE	WEEK	SESSION 1	SESSION 2	SESSION 3
HRM01	Strategic Workforce Planning Masterclass	2	09 - 20 Jan	01 - 12 May	04 - 15 Sep
HRM02	Managing and Measuring Training, Learning and Development	2	06 - 17 Feb	05 - 16 Jun	02 - 13 Oct
HRM03	Preparing and Developing Training Specialists and Coordinators	2	06 - 17 Mar	10 - 21 Jul	06 - 17 Nov
HRM04	The Art of Human Resource Management	2	03 - 14 Apr	07 - 18 Aug	04 - 15 Dec
HRM05	Mastering the Training Cycle	2	16 - 27 Jan	08 - 19 May	18 - 29 Sep
HRM06	Risk Management for Human Resources	2	13 - 24 Feb	12 - 23 Jun	16 - 27 Oct
HRM07	Innovations in Workforce Planning & Organizational Development	2	13 - 24 Mar	17 - 28 Jul	13 - 24 Nov
HRM08	HR Processes, Culture & Change Management Programme	2	17 - 28 Apr	14 - 25 Aug	04 - 15 Dec
HRM09	Linking Training to Organisational Goals	2	09 - 20 Jan	01 - 12 May	04 - 15 Sep
HRM10	Leading for Organisational Impact	2	06 - 17 Feb	05 - 16 Jun	02 - 13 Oct
HRM11	Human Ressources Analytics	2	06 - 17 Mar	10 - 21 Jul	06 - 17 Nov
HRM12	Advanced Selection, Interviewing & Recruitment Skills	2	03 - 14 Apr	07 - 18 Aug	04 - 15 Dec
HRM13	Essential Skills for Effective Training Administration	2	16 - 27 Jan	08 - 19 May	18 - 29 Sep
HRM14	Retirement and Employee Investment Planning	2	13 - 24 Feb	12 - 23 Jun	16 - 27 Oct
HRM15	Human Resources Development & Personnel Management	2	13 - 24 Mar	17 - 28 Jul	13 - 24 Nov
HRM16	HRM & Training Programme	2	17 - 28 Apr	14 - 25 Aug	04 - 15 Dec
HRM17	Industrial Relations (IR), Employee Relations (ER) & Trade Union Harmony	2	09 - 20 Jan	01 - 12 May	04 - 15 Sep
HRM18	Training Management & Organisational Learning	2	06 - 17 Feb	05 - 16 Jun	02 - 13 Oct
HRM19	Train the Trainer & People Analytics	2	06 - 17 Mar	10 - 21 Jul	06 - 17 Nov
HRM20	Disruptive Innovation: Managing Radical Change for High Growth	2	03 - 14 Apr	07 - 18 Aug	04 - 15 Dec
HRM21	Fundamentals of Life Insurance and Retirement Savings	2	16 - 27 Jan	08 - 19 May	18 - 29 Sep
HRM22	Payroll Preparation, Analysis & Management	2	13 - 24 Feb	12 - 23 Jun	16 - 27 Oct
HRM23	Maximising Retirement Benefits through Social Security	2	13 - 24 Mar	17 - 28 Jul	13 - 24 Nov
HRM24	Social Insurance and Risk Management	2	17 - 28 Apr	14 - 25 Aug	04 - 15 Dec
HRM25	Organisational Structure & Work Ethics Behaviour	2	09 - 20 Jan	01 - 12 May	04 - 15 Sep
HRM26	e-HR: Latest Trends and Applications	2	06 - 17 Feb	05 - 16 Jun	02 - 13 Oct
HRM27	Training Material and eLearning Design and Development	2	06 - 17 Mar	10 - 21 Jul	06 - 17 Nov
HRM28	HRM Skills for Today's Leaders and Professionals	2	03 - 14 Apr	07 - 18 Aug	04 - 15 Dec
HRM29	Advanced Human Resource Management	2	16 - 27 Jan	08 - 19 May	18 - 29 Sep
HRM30	Designing & Implementing Competency Frameworks & Assessment Tools	2	13 - 24 Feb	12 - 23 Jun	16 - 27 Oct
HRM31	Learning and Development Strategies for a High Performing Organisation	2	13 - 24 Mar	17 - 28 Jul	13 - 24 Nov
HRM32	Labour Relations: Managing in a Unionised Environment	2	17 - 28 Apr	14 - 25 Aug	04 - 15 Dec

HRM33	Managing Employee Performance, Behaviour and Attitudes	2	09 - 20 Jan	01 - 12 May	04 - 15 Sep
HRM34	Job Evaluation & Analysis	2	06 - 17 Feb	05 - 16 Jun	02 - 13 Oct
HRM35	Performance Measurements, Continuous Improvement & Benchmarking	2	06 - 17 Mar	10 - 21 Jul	06 - 17 Nov
HRM36	Key Performance Indicators & Optimisation	2	03 - 14 Apr	07 - 18 Aug	04 - 15 Dec
HRM37	SAP HCM (Human Capital Management)	2	16 - 27 Jan	08 - 19 May	18 - 29 Sep
HRM38	Crisis Leadership and Human Behaviour	2	13 - 24 Feb	12 - 23 Jun	16 - 27 Oct

PUBLIC SECTOR MANAGEMENT & PUBLIC AFFAIRS

CODE	PROGRAMME TITLE	WEEK	SESSION 1	SESSION 2	SESSION 3
PSM01	E-Government : Policy, Strategy & Implementation	2	09 - 20 Jan	01 - 12 May	04 - 15 Sep
PSM02	Project Appraisal: Identification, Policy Analysis & Selection	2	06 - 17 Feb	05 - 16 Jun	02 - 13 Oct
PSM03	Critical Thinking & Problem Solving for Public Service Leaders	2	06 - 17 Mar	10 - 21 Jul	06 - 17 Nov
PSM04	Political / Administrative Alignment in the Public Sector	2	03 - 14 Apr	07 - 18 Aug	04 - 15 Dec
PSM05	Masterclass in Public Policy, Public Affairs and Government Relations	2	16 - 27 Jan	08 - 19 May	18 - 29 Sep
PSM06	Improving Public Sector Performance in the 21st Century	2	13 - 24 Feb	12 - 23 Jun	16 - 27 Oct
PSM07	Pensions, Governance & Regulation	2	13 - 24 Mar	17 - 28 Jul	13 - 24 Nov
PSM08	Corporate Governance & Risk Management for State & Public Sector Organisations	2	17 - 28 Apr	14 - 25 Aug	04 - 15 Dec
PSM09	Capacity Building for Public Sector Development	2	09 - 20 Jan	01 - 12 May	04 - 15 Sep
PSM10	Performance Measurement in Government	2	06 - 17 Feb	05 - 16 Jun	02 - 13 Oct
PSM11	Due Diligence: Appraisal and Management of Potential Investors and Partners	2	06 - 17 Mar	10 - 21 Jul	06 - 17 Nov
PSM12	Strategic Public Affairs and Government Relations Programme	2	03 - 14 Apr	07 - 18 Aug	04 - 15 Dec
PSM13	Project Policy & Financial Appraisal	2	16 - 27 Jan	08 - 19 May	18 - 29 Sep
PSM14	Public Policy, Governance & Administration	2	13 - 24 Feb	12 - 23 Jun	16 - 27 Oct
PSM15	Project Appraisal: Financial and Economic Factors	2	13 - 24 Mar	17 - 28 Jul	13 - 24 Nov
PSM16	Masterclass in Corporate Affairs and Governance	2	17 - 28 Apr	14 - 25 Aug	04 - 15 Dec
PSM17	Public Sector Management, Governance & Fiscal Sustainability Techniques	2	09 - 20 Jan	01 - 12 May	04 - 15 Sep
PSM18	Strategic Leadership in Government	2	06 - 17 Mar	10 - 21 Jul	06 - 17 Nov
PSM19	Public Policy Development	2	03 - 14 Apr	07 - 18 Aug	04 - 15 Dec
PSM20	Public Sector Accounting and Budgeting	2	16 - 27 Jan	08 - 19 May	18 - 29 Sep
PSM21	Legislation: Understanding the Legislative Process	2	13 - 24 Feb	12 - 23 Jun	16 - 27 Oct
PSM22	Public Sector Innovation and Smart Cities	2	13 - 24 Mar	17 - 28 Jul	13 - 24 Nov
PSM23	Strategic Corporate Governance	2	17 - 28 Apr	14 - 25 Aug	04 - 15 Dec
PSM24	Social Insurance and Risk Management	2	09 - 20 Jan	01 - 12 May	04 - 15 Sep
PSM25	Developing Effective Public Policy & Policy Delivery	2	06 - 17 Feb	05 - 16 Jun	02 - 13 Oct
PSM26	Risk Management, Control & Compliance (Corporate Governance)	2	06 - 17 Mar	10 - 21 Jul	06 - 17 Nov

PSM27	Auditing Corporate Governance	2	03 - 14 Apr	07 - 18 Aug	04 - 15 Dec
PSM28	Governance Arms of Risk Management	2	16 - 27 Jan	08 - 19 May	18 - 29 Sep
PSM29	Managing Corporate & Islamic Finance and Corporate Governance	2	13 - 24 Feb	12 - 23 Jun	16 - 27 Oct
PSM30	Governance, Risk & Compliance	2	13 - 24 Mar	17 - 28 Jul	13 - 24 Nov
PSM31	Developing and Implementing a Corporate Social Responsibility (CSR) Framework	2	17 - 28 Apr	14 - 25 Aug	04 - 15 Dec
PSM32	Impact Evaluation of Public Policies, Program and Projects	2	09 - 20 Jan	01 - 12 May	04 - 15 Sep
PSM33	Capacity Building for National Sustainable Development	2	06 - 17 Feb	05 - 16 Jun	02 - 13 Oct
PSM34	Performance Based Budgeting for State and Local Government	2	03 - 14 Apr	07 - 18 Aug	04 - 15 Dec

PROJECT MANAGEMENT

CODE	PROGRAMME TITLE	WEEK	SESSION 1	SESSION 2	SESSION 3
PMM01	Project Analysis: Tools & Techniques for Managing Risk & Uncertainty	2	09 - 20 Jan	01 - 12 May	04 - 15 Sep
PMM02	Effective Project Coordination & Management	2	06 - 17 Feb	05 - 16 Jun	02 - 13 Oct
PMM03	Advanced Project Management / PMP® Exam Preparation	2	06 - 17 Mar	10 - 21 Jul	06 - 17 Nov
PMM04	Developing Project Strategy in the Oil and Gas Industry	2	03 - 14 Apr	07 - 18 Aug	04 - 15 Dec
PMM05	Project Management for the Oil and Gas Industry	2	16 - 27 Jan	08 - 19 May	18 - 29 Sep
PMM06	Project Risk Management & Compliance	2	13 - 24 Feb	12 - 23 Jun	16 - 27 Oct
PMM07	Petroleum Project Economics & Risk Analysis	2	13 - 24 Mar	17 - 28 Jul	13 - 24 Nov
PMM08	Delivering Successful Projects within the Oil & Gas Industry	2	17 - 28 Apr	14 - 25 Aug	04 - 15 Dec
PMM09	Project Performance Measurement and Management	2	09 - 20 Jan	01 - 12 May	04 - 15 Sep
PMM10	Planning, Organising & Controlling Projects	2	06 - 17 Feb	05 - 16 Jun	02 - 13 Oct
PMM11	Best Practices in Projects Technical Library & Digitalization	2	06 - 17 Mar	10 - 21 Jul	06 - 17 Nov
PMM12	Mastering Project Management	2	03 - 14 Apr	07 - 18 Aug	04 - 15 Dec
PMM13	Project Policy & Financial Appraisal	2	16 - 27 Jan	08 - 19 May	18 - 29 Sep
PMM14	Managing Project Control	2	13 - 24 Feb	12 - 23 Jun	16 - 27 Oct
PMM15	Project Appraisal: Financial and Economic Factors	2	13 - 24 Mar	17 - 28 Jul	13 - 24 Nov
PMM16	Technical Project Management	2	17 - 28 Apr	14 - 25 Aug	04 - 15 Dec
PMM17	Project Scheduling, Budgeting & Cost Management	2	09 - 20 Jan	01 - 12 May	04 - 15 Sep
PMM18	Economic & Technical Evaluations in Engineering & Maintenance Projects	2	06 - 17 Feb	05 - 16 Jun	02 - 13 Oct
PMM19	Project Leadership Management and Communications	2	06 - 17 Mar	10 - 21 Jul	06 - 17 Nov
PMM20	Managing and Supervising Projects, Consultants and Contractors	2	03 - 14 Apr	07 - 18 Aug	04 - 15 Dec
PMM21	Mastering Project Requirements	2	16 - 27 Jan	08 - 19 May	18 - 29 Sep
PMM22	Portfolio Management Professional	2	13 - 24 Feb	12 - 23 Jun	16 - 27 Oct
PMM23	Managing Business Requirements Using a Project Framework	2	13 - 24 Mar	17 - 28 Jul	13 - 24 Nov
PMM24	Programme Management	2	17 - 28 Apr	14 - 25 Aug	04 - 15 Dec

PMM25	Project Commissioning: A Practical Approach	2	09 - 20 Jan	01 - 12 May	04 - 15 Sep
PMM26	Project Planning, Monitoring & Evaluation	2	06 - 17 Feb	05 - 16 Jun	02 - 13 Oct
PMM27	Participatory Planning & Monitoring	2	06 - 17 Mar	10 - 21 Jul	06 - 17 Nov
PMM28	Enterprise Resource Planning & Project Management	2	03 - 14 Apr	07 - 18 Aug	04 - 15 Dec
PMM29	Programme Evaluation for Development Projects	2	16 - 27 Jan	08 - 19 May	18 - 29 Sep
PMM30	Project & Programme Cycle Management	2	13 - 24 Feb	12 - 23 Jun	16 - 27 Oct
PMM31	Monitoring & Evaluation for Donor Funded Projects	2	13 - 24 Mar	17 - 28 Jul	13 - 24 Nov
PMM32	Result Based Monitoring & Evaluation (World Bank)	2	17 - 28 Apr	14 - 25 Aug	04 - 15 Dec
PMM33	Project Appraisal: Identification, Policy Analysis & Selection	2	09 - 20 Jan	01 - 12 May	04 - 15 Sep

HEALTH, SAFETY & ENVIRONMENT

CODE	PROGRAMME TITLE	WEEK	SESSION 1	SESSION 2	SESSION 3
HSE01	Integrated Pollution Prevention and Control	2	09 - 20 Jan	01 - 12 May	04 - 15 Sep
HSE02	Healthcare Management & Operations	2	06 - 17 Feb	05 - 16 Jun	02 - 13 Oct
HSE03	Safety in Process Equipment Design & Operation	2	06 - 17 Mar	10 - 21 Jul	06 - 17 Nov
HSE04	Best Practices in Healthcare Performance Improvement	2	03 - 14 Apr	07 - 18 Aug	04 - 15 Dec
HSE05	Contractor Safety Management	2	16 - 27 Jan	08 - 19 May	18 - 29 Sep
HSE06	Risk Assessments, Method Statements and Quality Plans	2	13 - 24 Feb	12 - 23 Jun	16 - 27 Oct
HSE07	Developing and Sustaining an Effective Safety Culture	2	13 - 24 Mar	17 - 28 Jul	13 - 24 Nov
HSE08	Power and Influence in Healthcare Organizations	2	17 - 28 Apr	14 - 25 Aug	04 - 15 Dec
HSE09	Advanced Accident Investigation & Reporting	2	09 - 20 Jan	01 - 12 May	04 - 15 Sep
HSE10	Leadership and Organisational Development in Healthcare	2	06 - 17 Feb	05 - 16 Jun	02 - 13 Oct
HSE11	Implementation of Quality, Environmental and Health & Safety Management Systems	2	06 - 17 Mar	10 - 21 Jul	06 - 17 Nov
HSE12	Hospitals and Health Systems of the Future	2	03 - 14 Apr	07 - 18 Aug	04 - 15 Dec
HSE13	Agility & Resilience in Healthcare Leadership	2	16 - 27 Jan	08 - 19 May	18 - 29 Sep
HSE14	OSHA Training: Occupational Safety & Health Administration Standards	2	13 - 24 Feb	12 - 23 Jun	16 - 27 Oct
HSE15	Advanced Health Innovation Management Program	2	13 - 24 Mar	17 - 28 Jul	13 - 24 Nov
HSE16	Healthcare Strategy & Innovation	2	17 - 28 Apr	14 - 25 Aug	04 - 15 Dec
HSE17	Leadership & Management in Healthcare	2	09 - 20 Jan	01 - 12 May	04 - 15 Sep
HSE18	Value Management for Healthcare Organizations	2	06 - 17 Feb	05 - 16 Jun	02 - 13 Oct
HSE19	Healthcare Procurement and Supply Chain Management	2	06 - 17 Mar	10 - 21 Jul	06 - 17 Nov
HSE20	Advanced Health & Safety Management	2	03 - 14 Apr	07 - 18 Aug	04 - 15 Dec
HSE21	Environmental Monitoring and Modelling	2	16 - 27 Jan	08 - 19 May	18 - 29 Sep
HSE22	Healthcare Financial and Accounting Management Skills	2	13 - 24 Feb	12 - 23 Jun	16 - 27 Oct

HSE23	Safety Technology & Risk Management	2	13 - 24 Mar	17 - 28 Jul	13 - 24 Nov
HSE24	Integrated Quality Management Systems (QMS) and Implementing Hazardous Waste Concepts	2	17 - 28 Apr	14 - 25 Aug	04 - 15 Dec
HSE25	Behavioural Based Safety	2	09 - 20 Jan	01 - 12 May	04 - 15 Sep
HSE26	Conducting Security Surveys and Assessments	2	06 - 17 Feb	05 - 16 Jun	02 - 13 Oct
HSE27	Security Management, Planning and Asset Protection with Integrated Security Solutions	2	06 - 17 Mar	10 - 21 Jul	06 - 17 Nov
HSE28	Green Office Management	2	03 - 14 Apr	07 - 18 Aug	04 - 15 Dec
HSE29	Hazardous Waste Management and Pollution	2	16 - 27 Jan	08 - 19 May	18 - 29 Sep
HSE30	Safety Audit & Site Inspection	2	13 - 24 Feb	12 - 23 Jun	16 - 27 Oct
HSE31	Environmental Monitoring and Modelling	2	13 - 24 Mar	17 - 28 Jul	13 - 24 Nov
HSE32	Global Environmental Law and Governance	2	17 - 28 Apr	14 - 25 Aug	04 - 15 Dec
HSE33	Economic Evaluation of Environmental Impact	2	09 - 20 Jan	01 - 12 May	04 - 15 Sep
HSE34	Environmental Health Programme	2	09 - 20 Jan	01 - 12 May	04 - 15 Sep
HSE35	Environmental Impact Assessment (EIA)	2	06 - 17 Feb	05 - 16 Jun	02 - 13 Oct
HSE36	Environmental Risk Assessment	2	06 - 17 Mar	10 - 21 Jul	06 - 17 Nov
HSE37	Integrated Disaster Management	2	03 - 14 Apr	07 - 18 Aug	04 - 15 Dec
HSE38	Project & Environment Management	2	16 - 27 Jan	08 - 19 May	18 - 29 Sep
HSE39	Training of Trainers (TOT) on Environmental Education	2	13 - 24 Feb	12 - 23 Jun	16 - 27 Oct
HSE40	Climate Change for Sustainable Development	2	13 - 24 Mar	17 - 28 Jul	13 - 24 Nov
HSE41	Taking account of Environmental Impacts in Projects	2	17 - 28 Apr	14 - 25 Aug	04 - 15 Dec
HSE42	Monitoring Environmental and Social Management Plans (ESMP)	2	09 - 20 Jan	01 - 12 May	04 - 15 Sep
HSE43	Healthcare Procurement and Supply Chain Management	2	13 - 24 Feb	12 - 23 Jun	16 - 27 Oct
HSE44	Global Environmental Law and Governance	2	13 - 24 Mar	17 - 28 Jul	13 - 24 Nov

POLICE & LAW ENFORCEMENT

CODE	PROGRAMME TITLE	WEEK	SESSION 1	SESSION 2	SESSION 3
PLE01	Strategic HR Management for Police Organizations	2	09 - 20 Jan	01 - 12 May	04 - 15 Sep
PLE02	Processing Evidence in Criminal Investigation	2	06 - 17 Feb	05 - 16 Jun	02 - 13 Oct
PLE03	Communication Skills for Police Personnel	2	06 - 17 Mar	10 - 21 Jul	06 - 17 Nov
PLE04	Enhancing Law Enforcement Response to Violence	2	03 - 14 Apr	07 - 18 Aug	04 - 15 Dec
PLE05	Crime Scene Management and Evidential Chain of Custody	2	16 - 27 Jan	08 - 19 May	18 - 29 Sep
PLE06	Budgeting and Financial Management for Police Services	2	13 - 24 Feb	12 - 23 Jun	16 - 27 Oct
PLE07	Shaping the Future of the Policing Profession	2	13 - 24 Mar	17 - 28 Jul	13 - 24 Nov
PLE08	Human Trafficking	2	17 - 28 Apr	14 - 25 Aug	04 - 15 Dec
PLE09	Digital and Cybercrime	2	09 - 20 Jan	01 - 12 May	04 - 15 Sep
PLE10	Advanced Certificate in Police Leadership	2	06 - 17 Feb	05 - 16 Jun	02 - 13 Oct

PLE11	Police Leadership, Organisation and Strategy	2	06 - 17 Mar	10 - 21 Jul	06 - 17 Nov
PLE12	Policing & the Law of Human Rights	2	03 - 14 Apr	07 - 18 Aug	04 - 15 Dec
PLE13	Advanced Persuasion & Influencing Skills for Policing	2	16 - 27 Jan	08 - 19 May	18 - 29 Sep
PLE14	Achieving Best Evidence in Criminal Investigations	2	13 - 24 Feb	12 - 23 Jun	16 - 27 Oct
PLE15	Disaster Victim Identification (DVI)	2	13 - 24 Mar	17 - 28 Jul	13 - 24 Nov
PLE16	Coaching Skills for Police Supervisors	2	17 - 28 Apr	14 - 25 Aug	04 - 15 Dec
PLE17	Governance Arms of Risk Management	2	09 - 20 Jan	01 - 12 May	04 - 15 Sep
PLE18	Serious Traffic Collision Investigation	2	06 - 17 Feb	05 - 16 Jun	02 - 13 Oct
PLE19	Law Enforcement Management and Leadership	2	06 - 17 Mar	10 - 21 Jul	06 - 17 Nov
PLE20	Investigative Interviewing Skills for Law Enforcement	2	03 - 14 Apr	07 - 18 Aug	04 - 15 Dec
PLE21	Improving Police and Community Relations	2	16 - 27 Jan	08 - 19 May	18 - 29 Sep
PLE22	Emotional Intelligence and Creative Reframing Skills for Innovative Policing	2	13 - 24 Feb	12 - 23 Jun	16 - 27 Oct
PLE23	Stress Management for Today's Policing	2	13 - 24 Mar	17 - 28 Jul	13 - 24 Nov
PLE24	Forensic Exploitation and Intelligence	2	17 - 28 Apr	14 - 25 Aug	04 - 15 Dec
PLE25	Intelligence Development for Law Enforcement	2	09 - 20 Jan	01 - 12 May	04 - 15 Sep
PLE26	Digital Forensics for Investigations	2	06 - 17 Feb	05 - 16 Jun	02 - 13 Oct
PLE27	Peer Mediation for Police Organisations	2	06 - 17 Mar	10 - 21 Jul	06 - 17 Nov

ENERGY PROGRAMMES

CODE	PROGRAMME TITLE	WEEK	SESSION 1	SESSION 2	SESSION 3
ENP01	Mastering Renewable & Alternative Energies	2	09 - 20 Jan	01 - 12 May	04 - 15 Sep
ENP02	Advanced Energy Finance Analytics	2	06 - 17 Feb	05 - 16 Jun	02 - 13 Oct
ENP03	Leadership Essentials for Energy Professionals	2	06 - 17 Mar	10 - 21 Jul	06 - 17 Nov
ENP04	Energy Transition and Innovation	2	03 - 14 Apr	07 - 18 Aug	04 - 15 Dec
ENP05	Environment Monitoring in the Energy Sector	2	16 - 27 Jan	08 - 19 May	18 - 29 Sep
ENP06	Wind Energy Safety	2	13 - 24 Mar	17 - 28 Jul	13 - 24 Nov
ENP07	Modern Trends in Renewable Energy	2	17 - 28 Apr	14 - 25 Aug	04 - 15 Dec
ENP08	EPC contracts for Power and Energy Projects	2	09 - 20 Jan	01 - 12 May	04 - 15 Sep
ENP09	Price Risk Management in the Energy Industry	2	06 - 17 Feb	05 - 16 Jun	02 - 13 Oct
ENP10	Petroleum Products: Specifications, Properties and Market Demand	2	03 - 14 Apr	07 - 18 Aug	04 - 15 Dec
ENP11	Mastering Renewable & Alternative Energies	2	16 - 27 Jan	08 - 19 May	18 - 29 Sep
ENP12	Project Management for the Energy Professionals	2	13 - 24 Feb	12 - 23 Jun	16 - 27 Oct
ENP13	Human Performance in the Energy Sector	2	13 - 24 Mar	17 - 28 Jul	13 - 24 Nov
ENP14	Impact of Renewable Energy Sources	2	17 - 28 Apr	14 - 25 Aug	04 - 15 Dec

ENP15	Best Practices for Energy Storage Deployment	2	09 - 20 Jan	01 - 12 May	04 - 15 Sep
ENP16	Power Purchase Agreement from Commercial & Legal Perspective	2	06 - 17 Feb	05 - 16 Jun	02 - 13 Oct
ENP17	Energy Management Systems for Internal Auditor	2	06 - 17 Mar	10 - 21 Jul	06 - 17 Nov
ENP18	Strategic Leadership for Energy Industry	2	03 - 14 Apr	07 - 18 Aug	04 - 15 Dec
ENP19	Renewable Energy and Sustainability	2	16 - 27 Jan	08 - 19 May	18 - 29 Sep
ENP20	Digital Energy and Optimization	2	13 - 24 Feb	12 - 23 Jun	16 - 27 Oct
ENP21	Financial Management of Energy Projects	2	13 - 24 Mar	17 - 28 Jul	13 - 24 Nov
ENP22	Environmental Impact Assessment of Energy Projects	2	17 - 28 Apr	14 - 25 Aug	04 - 15 Dec
ENP23	Solar Energy Safety	2	09 - 20 Jan	01 - 12 May	04 - 15 Sep
ENP24	Due Diligence in Petroleum Business Development	2	06 - 17 Feb	05 - 16 Jun	02 - 13 Oct
ENP25	Renewable Energy Integration	2	03 - 14 Apr	07 - 18 Aug	04 - 15 Dec
ENP26	Energy Planning & Sustainable Development	2	16 - 27 Jan	08 - 19 May	18 - 29 Sep
ENP27	Business and Climate Change	2	13 - 24 Feb	12 - 23 Jun	16 - 27 Oct
ENP28	Investment Analysis & Energy Project Management	2	13 - 24 Mar	17 - 28 Jul	13 - 24 Nov
ENP29	The Leadership Challenge in the Energy Industry	2	17 - 28 Apr	14 - 25 Aug	04 - 15 Dec
ENP30	Analysis & Planning of Investment Projects in the Energy Sector	2	06 - 17 Mar	10 - 21 Jul	06 - 17 Nov
ENP31	The Global Energy Leader Programme	2	03 - 14 Apr	07 - 18 Aug	04 - 15 Dec
ENP32	Energy Value Creation	2	16 - 27 Jan	08 - 19 May	18 - 29 Sep
ENP33	Assessing, Developing, and Financing Clean Energy Projects	2	13 - 24 Feb	12 - 23 Jun	16 - 27 Oct
ENP34	Effective Financial Modelling in the Power Industry	2	13 - 24 Mar	17 - 28 Jul	13 - 24 Nov
ENP35	Asset Management for Water and Wastewater Utilities with ISO 55000	2	17 - 28 Apr	14 - 25 Aug	04 - 15 Dec
ENP36	ISO 50001: Energy Management Systems	2	09 - 20 Jan	01 - 12 May	04 - 15 Sep
ENP37	Profit, Cash Flow, Planning & Investment in the Energy Industry	2	06 - 17 Feb	05 - 16 Jun	02 - 13 Oct
ENP38	Waste Management and Circular Economy	2	06 - 17 Mar	10 - 21 Jul	06 - 17 Nov
ENP39	Financing of Energy Projects	2	03 - 14 Apr	07 - 18 Aug	04 - 15 Dec
ENP40	Better Energy Management with Transition Engineering	2	16 - 27 Jan	08 - 19 May	18 - 29 Sep
ENP41	Financial Modelling and Petroleum Project Economics	2	13 - 24 Feb	12 - 23 Jun	16 - 27 Oct
ENP42	Clean Energy Opportunities & Risk Analysis	2	13 - 24 Mar	17 - 28 Jul	13 - 24 Nov
ENP43	Developing Clean Energy and Hydrogen Economy from Sustainable Ammonia Production	2	17 - 28 Apr	14 - 25 Aug	04 - 15 Dec
ENP44	Planning, Monitoring & Evaluation of Energy Projects	2	09 - 20 Jan	01 - 12 May	04 - 15 Sep
ENP45	Global Energy Markets & Pricing	2	06 - 17 Feb	05 - 16 Jun	02 - 13 Oct
ENP46	Strategic Procurement Management in the Energy Sector	2	06 - 17 Mar	10 - 21 Jul	06 - 17 Nov
ENP47	Understanding the Future of Energy	2	03 - 14 Apr	07 - 18 Aug	04 - 15 Dec
ENP48	Energy and Climate Change	2	16 - 27 Jan	08 - 19 May	18 - 29 Sep
ENP49	Blockchain for Energy Management	2	13 - 24 Feb	12 - 23 Jun	16 - 27 Oct
ENP50	Logistics & Supply Chain Management in the Energy Sector	2	13 - 24 Mar	17 - 28 Jul	13 - 24 Nov
ENP51	Engineering Procurement and Construction (EPC) Contracts for Energy Industry	2	17 - 28 Apr	14 - 25 Aug	04 - 15 Dec

AGRICULTURE & RURAL DEVELOPMENT

CODE	PROGRAMME TITLE	WEEK	SESSION 1	SESSION 2	SESSION 3
ARD01	Agriculture Engineering & Farm Mechanization under Climate Change Scenarios	2	09 - 20 Jan	01 - 12 May	04 - 15 Sep
ARD02	Agriculture Survey & Census	2	06 - 17 Feb	05 - 16 Jun	02 - 13 Oct
ARD03	Rural Electrification Programme	2	06 - 17 Mar	10 - 21 Jul	06 - 17 Nov
ARD04	M&E for Agricultural Research & Extension Management	2	03 - 14 Apr	07 - 18 Aug	04 - 15 Dec
ARD05	Management & Design of Rural Schemes	2	16 - 27 Jan	08 - 19 May	18 - 29 Sep
ARD06	Management of Agricultural Research (MAR)	2	13 - 24 Feb	12 - 23 Jun	16 - 27 Oct
ARD07	Policy & Rural Development Management	2	13 - 24 Mar	17 - 28 Jul	13 - 24 Nov
ARD08	Research Methods & Methodologies	2	17 - 28 Apr	14 - 25 Aug	04 - 15 Dec
ARD09	Rural Development & Extension Management	2	09 - 20 Jan	01 - 12 May	04 - 15 Sep
ARD10	Agribusiness, Marketing & Export Management	2	06 - 17 Feb	05 - 16 Jun	02 - 13 Oct
ARD11	Agricultural Extension Service Delivery Management	2	06 - 17 Mar	10 - 21 Jul	06 - 17 Nov
ARD12	Conflict Resolution in Natural Resources Management	2	03 - 14 Apr	07 - 18 Aug	04 - 15 Dec
ARD13	Rural Energy Planning & Management	2	16 - 27 Jan	08 - 19 May	18 - 29 Sep
ARD14	Management of Rural Poverty Alleviation Projects	2	13 - 24 Feb	12 - 23 Jun	16 - 27 Oct
ARD15	Participatory Rural Project Planning	2	13 - 24 Mar	17 - 28 Jul	13 - 24 Nov
ARD16	Rural Development & Financing Programme	2	17 - 28 Apr	14 - 25 Aug	04 - 15 Dec
ARD17	Rural Road Development & Maintenance Management	2	09 - 20 Jan	01 - 12 May	04 - 15 Sep
ARD18	Systems & Technologies for Sustainable Agriculture	2	06 - 17 Feb	05 - 16 Jun	02 - 13 Oct
ARD19	Agriculture Budget Monitoring & Advocacy	2	06 - 17 Mar	10 - 21 Jul	06 - 17 Nov
ARD20	Participatory Forest Management	2	03 - 14 Apr	07 - 18 Aug	04 - 15 Dec
ARD21	Accelerated & Sustainable Rural Development Course	2	16 - 27 Jan	08 - 19 May	18 - 29 Sep
ARD22	Emergency Management and Relief Operations	2	13 - 24 Feb	12 - 23 Jun	16 - 27 Oct
ARD23	Community Engagement & Consumer Protection	2	13 - 24 Mar	17 - 28 Jul	13 - 24 Nov
ARD24	Population Resettlement Action Plans (RAP)	2	17 - 28 Apr	14 - 25 Aug	04 - 15 Dec
ARD25	Taking Account of Social Impacts in Projects	2	09 - 20 Jan	01 - 12 May	04 - 15 Sep
ARD26	Resettlement Action Plans for Affected Populations	2	06 - 17 Feb	05 - 16 Jun	02 - 13 Oct
ARD27	Agricultural Value Chain Financing	2	06 - 17 Mar	10 - 21 Jul	06 - 17 Nov

SHIPS & PORT MANAGEMENT

CODE	PROGRAMME TITLE	WEEK	SESSION 1	SESSION 2	SESSION 3
SPM01	Cargo Container Inspection	2	09 - 20 Jan	01 - 12 May	04 - 15 Sep
SPM02	Cathodic Protection for Port Infrastructure	2	06 - 17 Feb	05 - 16 Jun	02 - 13 Oct
SPM03	Container Yard Operation	2	06 - 17 Mar	10 - 21 Jul	06 - 17 Nov
SPM04	FPSO Operation and Maintenance	2	03 - 14 Apr	07 - 18 Aug	04 - 15 Dec
SPM05	FPSO/FLNG E&I Design Installation and Operation	2	16 - 27 Jan	08 - 19 May	18 - 29 Sep
SPM06	International Maritime Transport	2	13 - 24 Feb	12 - 23 Jun	16 - 27 Oct
SPM07	Managing Marine Emergencies	2	13 - 24 Mar	17 - 28 Jul	13 - 24 Nov
SPM08	Managing Tanker Cargo Operations	2	17 - 28 Apr	14 - 25 Aug	04 - 15 Dec
SPM09	Marine Cargo Masterclass	2	09 - 20 Jan	01 - 12 May	04 - 15 Sep
SPM10	Marine Safety Course	2	06 - 17 Feb	05 - 16 Jun	02 - 13 Oct
SPM11	Maritime Law & Shipping Contracts	2	06 - 17 Mar	10 - 21 Jul	06 - 17 Nov
SPM12	Maritime Law, Insurance and Claims	2	03 - 14 Apr	07 - 18 Aug	04 - 15 Dec
SPM13	Maritime Security Management and Control as per ISPS Code	2	16 - 27 Jan	08 - 19 May	18 - 29 Sep
SPM14	Maritime Supply Chain Management	2	13 - 24 Feb	12 - 23 Jun	16 - 27 Oct
SPM15	Masterclass in Supplytime Charter Party Contracts	2	13 - 24 Mar	17 - 28 Jul	13 - 24 Nov
SPM16	Port and Terminal Management	2	17 - 28 Apr	14 - 25 Aug	04 - 15 Dec
SPM17	Port Governance and Strategic Port Management	2	09 - 20 Jan	01 - 12 May	04 - 15 Sep
SPM18	Port Management Masterclass	2	06 - 17 Feb	05 - 16 Jun	02 - 13 Oct
SPM19	Port Marketing & Business Development	2	06 - 17 Mar	10 - 21 Jul	06 - 17 Nov
SPM20	Port Project Management	2	03 - 14 Apr	07 - 18 Aug	04 - 15 Dec
SPM21	Ship Energy Efficiency Management	2	16 - 27 Jan	08 - 19 May	18 - 29 Sep
SPM22	Shipping Management, Leadership & Strategy	2	13 - 24 Feb	12 - 23 Jun	16 - 27 Oct

URBAN PLANNING & DEVELOPMENT

CODE	PROGRAMME TITLE	WEEK	SESSION 1	SESSION 2	SESSION 3
UPD01	Advanced Intelligent Transportation Systems	2	09 - 20 Jan	01 - 12 May	04 - 15 Sep
UPD02	Smart Cities for Sustainable Development	2	06 - 17 Feb	05 - 16 Jun	02 - 13 Oct
UPD03	Inspection and Maintenance of Roadways	2	06 - 17 Mar	10 - 21 Jul	06 - 17 Nov
UPD04	Public Sector Innovation and Smart Cities	2	03 - 14 Apr	07 - 18 Aug	04 - 15 Dec
UPD05	Using Big Data for Road Network	2	16 - 27 Jan	08 - 19 May	18 - 29 Sep
UPD06	Traffic Impact Analysis	2	13 - 24 Feb	12 - 23 Jun	16 - 27 Oct
UPD07	Urban Infrastructure Management	2	13 - 24 Mar	17 - 28 Jul	13 - 24 Nov
UPD08	Road and Infrastructure Maintenance	2	17 - 28 Apr	14 - 25 Aug	04 - 15 Dec

UPD09	Traffic Project - From Idea to Construction	2	09 - 20 Jan	01 - 12 May	04 - 15 Sep
UPD10	Sustainable Urban Development	2	06 - 17 Feb	05 - 16 Jun	02 - 13 Oct
UPD11	Vehicle Control Systems	2	06 - 17 Mar	10 - 21 Jul	06 - 17 Nov
UPD12	Road Safety Audits & Inspections	2	03 - 14 Apr	07 - 18 Aug	04 - 15 Dec
UPD13	Sustainable Construction Management	2	16 - 27 Jan	08 - 19 May	18 - 29 Sep
UPD14	Public – Private Partnership in the Road Sector	2	13 - 24 Feb	12 - 23 Jun	16 - 27 Oct
UPD15	Road Safety Auditor Team Leader Certification	2	13 - 24 Mar	17 - 28 Jul	13 - 24 Nov
UPD16	Traffic Accident Investigation	2	17 - 28 Apr	14 - 25 Aug	04 - 15 Dec
UPD17	Megaproject Management in Traffic Engineering	2	09 - 20 Jan	01 - 12 May	04 - 15 Sep
UPD18	Traffic Signal Control	2	06 - 17 Feb	05 - 16 Jun	02 - 13 Oct
UPD19	Road Asset Management	2	06 - 17 Mar	10 - 21 Jul	06 - 17 Nov
UPD20	Road Safety Leadership and Management	2	03 - 14 Apr	07 - 18 Aug	04 - 15 Dec
UPD21	Intelligent Transportation Systems	2	16 - 27 Jan	08 - 19 May	18 - 29 Sep
UPD22	Smart City Mobility Applications	2	13 - 24 Feb	12 - 23 Jun	16 - 27 Oct
UPD23	Traffic and Transport Engineering Fundamentals	2	13 - 24 Mar	17 - 28 Jul	13 - 24 Nov
UPD24	Traction Power System	2	09 - 20 Jan	01 - 12 May	04 - 15 Sep
UPD25	Intelligent Transportation Systems Architecture, Engineering Processes & Standards	2	06 - 17 Feb	05 - 16 Jun	02 - 13 Oct
UPD26	ISO 39001: Road Traffic Safety Management System	2	06 - 17 Mar	10 - 21 Jul	06 - 17 Nov

VENUES: SOUTH AFRICA , SWAZILAND, MOROCCO, BELGIUM, UAE - DUBAI, RWANDA